



# Grape King Bio (1707 TT) Investor Presentation

Aug 2020



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# "Investment Highlights



We are industry leade

- ✓ We are a leading health food manufacturer in Greater China, specializing in probiotics, mushroom and other herbal-based supplements. We command No. 1 position in probiotics and medicinal mushrooms supplements with 31% and 45% market share, respectively in 2019.
- ✓ We operate the second largest direct-selling company Pro-Partner in Taiwan (2019 market share: 8.3%).



Strong R&D capabilities

- ✓ We are one of the few health food companies in Taiwan that possess the capability to produce our own raw materials, manufacture products and distribute through own brands and channels.
- Our expertise in raw materials allow us to develop health supplements serving different benefits.
   Therefore, many of our products are TFDA approved for different health benefits.
- We are also a frequent winner of major international conventions/competitions in respect to new product design/concept.



Solid growth with sustainable payout ratio

- ✓ We have delivered a solid earnings during 2008-2019 (CAGR of 21%/average ROE 20%).
- ✓ We have maintained more than 60% dividend payout in the past five years.
- ✓ On the back of a growing health and wellness market in Asia, we strive to deliver double digit topline growth through different growth catalysts from our individual business unit.





# Company Background

2015 **Company Milestones** 2019 Grape King is selected as Grape King Bio-Tech Research Forbes "Asia's 200 Best Under Institute was established. A Billion." for two consecutive 1991 vears. Grape King formed a joint Bio Engineering Center was venture with All Cosmos Bio-2014 established. Tech Holding Corp (4148 TT) to Dr. Andrew Tseng succeeded set up GK Bio International to 2017 his father to become the CEO 1982 1997 expand Malaysia market. and Chairman. Grape King's first. Grape King signed a joint Listed on Taiwan Shanghai Grape tourist center Grape King is selected as memorandum with Japanese Stock Exchange King was opened in July. Forbes "Asia's 200 Best Under leading health supplement established. A Billion." OEM/ODM company API Co., Ltd. 1969-Grape King was founded 2009 2013 2016 2020 1993 Pro-Partner's ranked Pro-Partner's ranked Grape King Bio-Tech Grape King Bio-Tech No.6 among Taiwan No.3 among Taiwan Headquarter started Pro-Partner was formed a strategic direct selling direct selling established. operation in September. alliance with TST - a companies. 2012 companies. leading social-selling company in China. Pro-Partner's ranked Pro-Partner's ranked Pro-Partner's ranked 2018 No.8 among Taiwan No.4 among Taiwan No.2 among Taiwan direct selling companies. direct selling Taipei Grape King direct selling companies. Sales headquarter companies.

was established.

## Company Overview: Three core business units



# 1. Grape King Taiwan (Parent Co) Taiwan own brand & global OEM & ODM

Locus of all key ingredient design, formulation, and production for the whole Group.

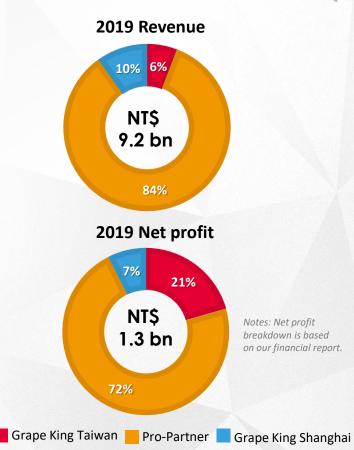


A differentiated distribution channel with products sold through direct-selling by members under the Pro-Partner brand.



# 3. Grape King Shanghai (100%-own) China OEM & ODM

Our manufacturing in China that focuses on OEM and ODM for domestic and global health food companies.



# **Complete Product Range**

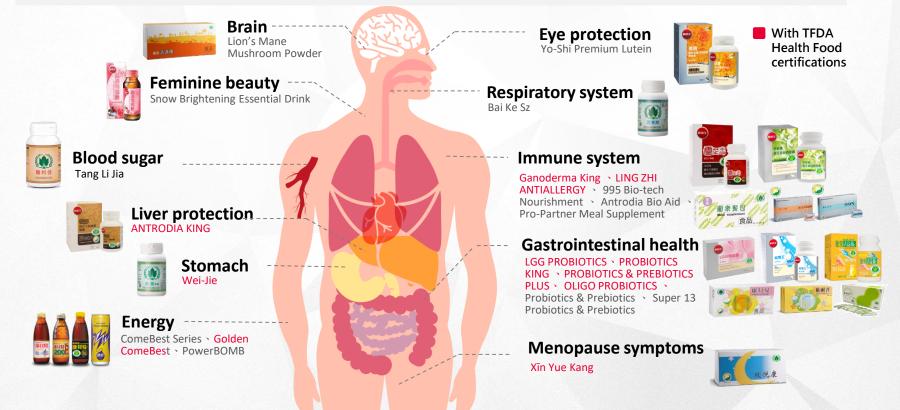




# Competitive Strengths - Strong Products Capabilities

We acquired more than 72 patents and published over 21 research papers.

Also, we acquired more than 10 TFDA Health Food certifications on our products.





# 2017~2020 : 8 countries, 113 awards



# **Competitive Strengths -** State-of-the-Art Production Facilities



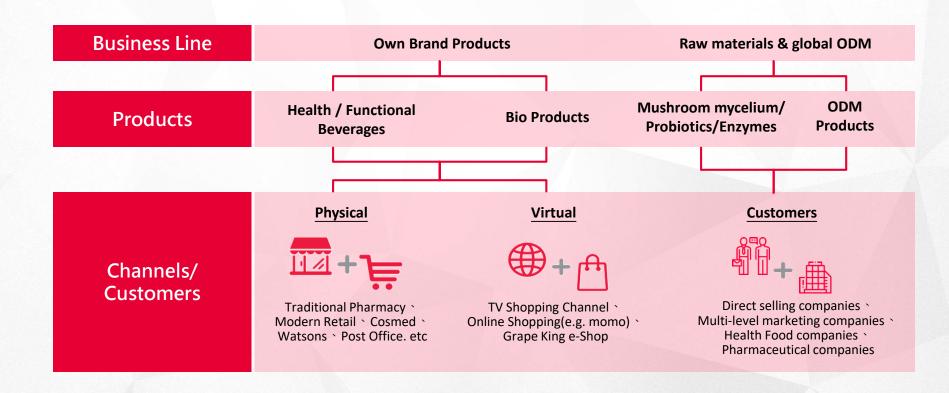


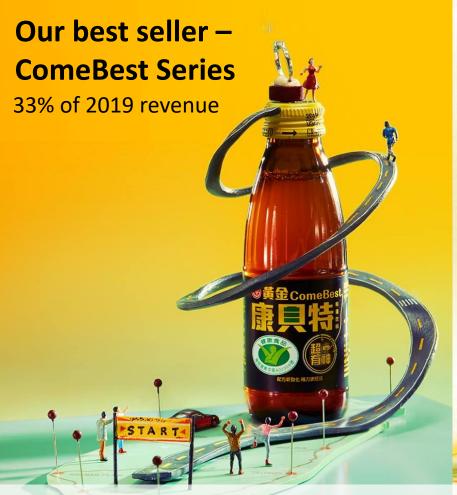
# 1. Grape King Taiwan





## **Taiwan - Grape King Brand Sales Channels**





# Our second best seller – Slim Turmeric Complex

17% of 2019 revenue

# 挑戰美人力 雙 向 輔 助





Energy drinks that restore energy and provides necessary vitamins

Metabolism promotion and digestion/defecation improvement



Our third best seller – Probiotics King 11% of 2019 revenue Our fourth best seller -**Antrodia King** 9% of 2019 revenue



# 2. Pro-Partner



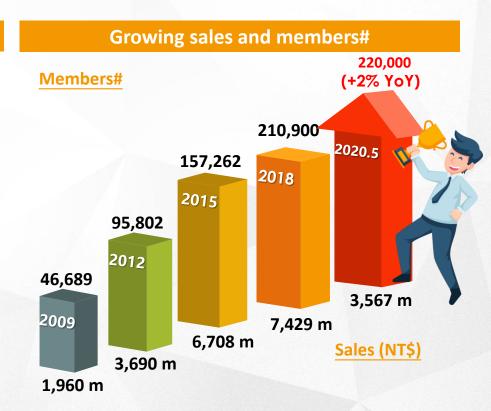


### **Pro-Partner Overview**

### 4 key numbers of Pro-Partner

- Largest local direct selling company in Taiwan based on revenue.
  - One of the fastest growing direct selling companies in Taiwan (17% sales CAGR from 2008 to 2019)
- Second largest overall direct selling company in Taiwan. (2019 market share: 8.3%)
- 28 Smallest product range 28 Health and Beauty products among the top 5
- No. 49 in the worldwide direct selling company rankings for 2018

(Source: 2019 DSN Global 100- based on 2018 revenues)



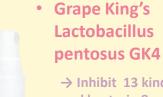


# Bai Yi Jie (toothpaste)



- Grape King's Lactobacillus pentosus GK4
  - → Inhibit 13 kinds of oral bacteria & **Prevent cavities**
- Xylitol
  - → Anti-plaque
- Sodium fluoride
  - → Prevent enamel erosion
- Mint
  - → Sooth teeth

# Hi Spray (oral spray)



→ Inhibit 13 kinds of oral bacteria & **Prevent cavities** 

- Sorbitol
  - → Anti-plaque
- Thyme
  - → Freshen breath
- Mint
  - → Sooth teeth







### How is Pro-Partner different from other direct selling companies?

### Products purchase

- ✓ No minimum purchase requirement.
- ✓ No inventory pressure. (Members buy products directly from the company)

### Products' uniqueness



- ✓ Higher entry barrier for Products (bioresearched and engineered).
- Symbol of national certifications.
- Products are mostly manufactured inhouse rather than outsourced.

### Support



✓ Managed by Grape King, a well-respected health food company in Taiwan, so we can offer dedicated customer service and support.

### **Training**



- ✓ All the trainings and venues are held by the company, so we can have consistent training quality.
- ✓ All the trainings are free to members.

### Compensation



- Transparent compensation structure.
- ✓ All purchases can be accumulated.
- All compensation are paid to sales contribution and directly to the members by the company.



### How is Pro-Partner different from other direct selling companies?

Nearly 80% of Pro-Partner's sales are contributed by old members

### **Pro-Partner sales contribution(2019)**



Our member retention rate is remarkably high number among peers

### Member retention rate



#### Healthy membership growth

The growth rate of our executive distributors are similar to the growth rate of our members in the past years. This implies that our members are proportionally promoted each year based on their contribution to the group.





# 3. Grape King Shanghai

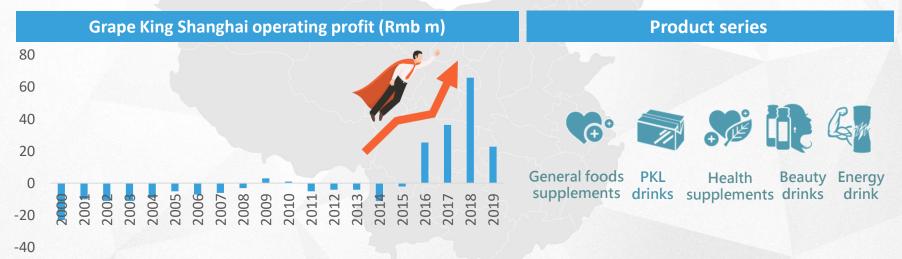




# **Grape King Shanghai Overview**

- Established in 1993, Grape King Shanghai was initially targeted as the production base for Grape King's own brand products in China.
- A change in strategy steered by the new management to an OEM/ODM model has reversed several years of losses and turned the operation profitable.
- We see tremendous growth potential for Grape King Shanghai as it continues to acquire more ODM clients locally in China.





\*In 2019, the overall demand was impacted by China government' s tightening on direct-selling and healthcare industry.





Our Goals and Strategies



# **Our Product Development Focus**







**Weight Management** 







**Medicinal Mushrooms** 





**Skincare** 

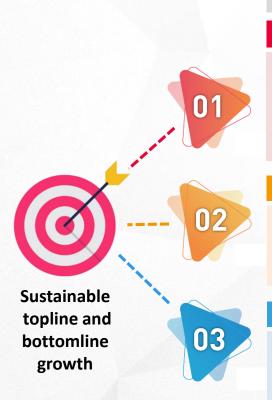






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# **Our Growth Strategies**



### **Key Objectives**

### **Grape King Taiwan**

- Market share gain
- Expanding through new adjacencies
- Accelerate overseas ODM & raw materials businesses

### **Pro-Partner**

- · Unlock growth ceiling
- Improving demand forecast, sales visibility, and products time to market

### **Grape King Shanghai**

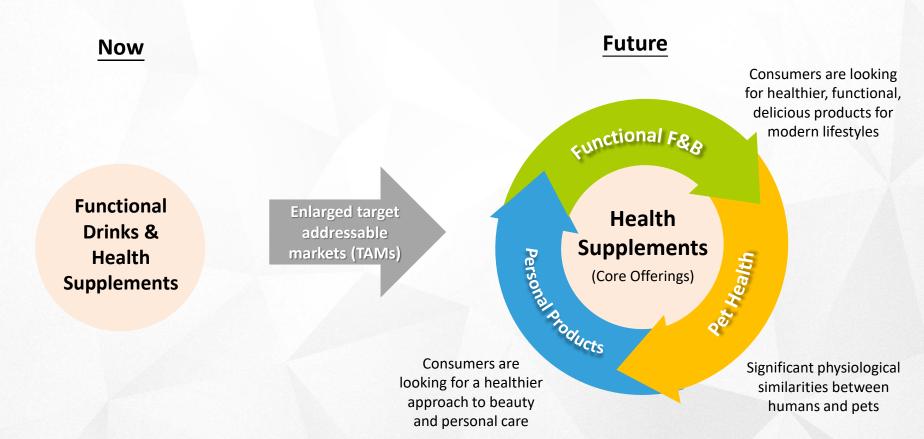
- Clients diversification
- Prepping for the probiotics boom

#### Levers

- Market share gain through products upgrade and deeper channels penetration
- Business expansion through penetrating new product categories
- ✓ Continue to promote Grape King's raw material and R&D capabilities in probiotics and medicinal mushrooms.
- ✓ Accelerate new product launches from only 1-2 new products to 3-5 products per year.
- Focus on growing younger members.
- Duplicate Taiwan success in new geographies
- Cultivate 10 new customers with the potential of each contributing Rmb 10mn sales per annum
- Develop non-direct/WeChat customers
- Capture more business opportunities through local strategic partnerships and alliances



### Unleash growth potential through expanding into new adjacencies





## Growing our online sales channel





# **Creative Brand Building**



### "

**Production** 

Capsules

PKI

PIC/S

Fine Granule

Liquids-Biq CC

Liquids-Small CC 1 M bottles

### **Our Capacity and Expansion Plan**

### Grape King Specialist Fermentation & Manufacturing Site\*

**Monthly Capacity** 

2020

7 M capsules

2 M pack

4.2 M bottles

1 M bottles

1.4 M bottles

0.8 M packs





Production	Monthly Capacity					
Line	2019	2020				
Liquids(Glass)	18 M bottles	18 M bottles				
Liquids (Retort Pouch)	3 M packs	3 M packs				
Powder	15 M pack	15 M pack				
Capsules	7 M capsules	7 M capsules				
Troches	63 M capsules	63 M capsules				

#### Grape King Bio-Tech Headquarter



	Start			
2019	2019 2020			
13M capsules	13M capsules	-		
15M pack	15M pack	-		
1.8M packs	1.8M packs	-		
-	7.2M packs**	3Q20		
	2019 13M capsules 15M pack	13M capsules 15M pack 15M pack 1.8M packs 1.8M packs		

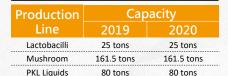
Monthly Canacity

#### Grape King Biotech Research Institute



Production	Capacity					
Line	2019	2020				
Lactobacilli	40 tons	40 tons				
Mushroom	60 tons	60 tons				

\*\*Monthly capacity =30,000 packs/hr x 12 hrs/day x 20 working days/month



2019

7 M capsules

2 M pack

4.2 M bottles

1.4 M bottles

0.8 M packs



















<sup>\*</sup>Our Specialist Fermentation & Manufacturing Site (Zhongli plant) will relocated to Pinzhen Industrial Zone due to city development plan, expansion for PKL and different forms production line. The new plant construction is schedule to begin in the second half of 2020 with production expected to start in 2023. The relocation won't impact our operating and we expect that once the new facility is fully completed and 100% utilized, it is able to contribute additional NT\$10bn in revenue for Grape Kina.

# **Our Sustainability Initiatives**

2019



4 th

Taiwanese participation in RE100

100%

Internal product traceability



+20% YoY

Employee training hours

**97%** → **99%** 

**Training participation rate** 



+43% YoY

Volunteer Participants

+17% YoY

Invested in social & community engagement



100%

All employees have free health examinations

0

Major occupational accidents

### TWSE corporate governance score (0-100)

2015

62.14

(Rank: 81%~100%)



2019

96.23

(Rank: 6%~20%)

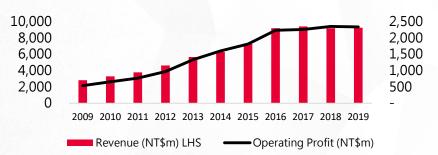




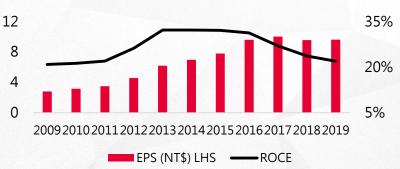
# **Financial Performance**

# Financial Highlights

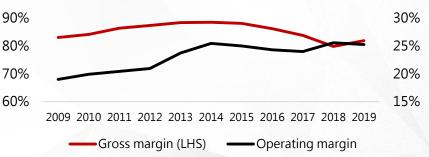
### Historical revenue vs. operating profit



### **Historical EPS vs. ROCE**

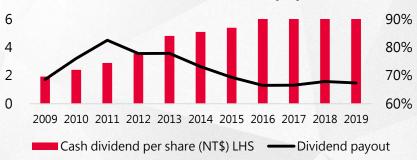


### Historical gross margin vs. operating margin



Note: The drop in gross margin is due to higher contribution from Shanghai Grape King with lower gross margin from ODM, but operating margin is around the same.

### Historical cash dividend payout

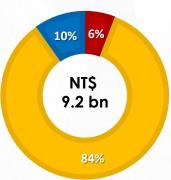


Notes: The payout ratio declined in the past three years due to capacity expansion in Taiwan and Shanghai.

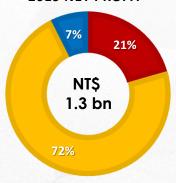


### Revenue Breakdown (2019 v.s. 2018)





#### **2019 NET PROFIT**



### 1.Grape King Taiwan NT\$ 538 m (+33% YoY)

Thanks to successful marketing from our online distribution channels. Also, our overseas ODM shipments increased made contributions.

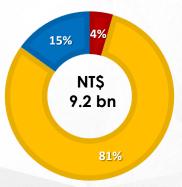
### 2.Pro-Partner NT\$ 7,791 m (+5% YoY)

Sales momentum further improved on the back of membership growth and new product launches.

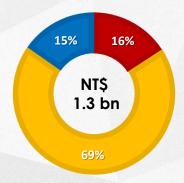
# 3. Grape King Shanghai NT\$ 910 m (-34% YoY)

The overall demand was still impacted by government's tightening on direct-selling industry. However, the decline in 4Q19 has significantly narrowed on a QoQ basis.

#### 2018 REVENUE



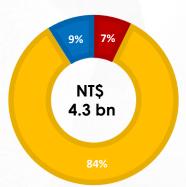
#### **2018 NET PROFIT**



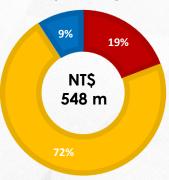


### Revenue Breakdown (1H20 v.s. 1H19)





**1H20 NET PROFIT** 



### 1.Grape King Taiwan NT\$ 309 m (+25% YoY)

Thanks to strong sales of our own brand products(particularly mushroom-based supplements and probiotics), particularly from our virtual channels.

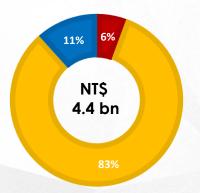
### 2.Pro-Partner NT\$ 3,567 m (-2% YoY)

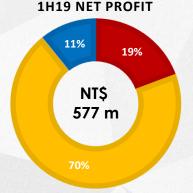
Most members training activities were suspended under government's social distancing policy, however, the activities have gradually resumed in late May.

# 3. Grape King Shanghai NT\$ 382 m (-25% YoY)

The operation impacted as our Shanghai plant only resumed to full operation after mid-March, also, overall consumption in China has not fully recovered from the pandemic.

#### **1H19 REVENUE**





■ Grape King Taiwan ■ Pro-Partner ■ Grape King Shanghai



# **Five-Year Income Statement**

(NT\$ m)	2015	2016	2017	2018	2019	1H20	YoY (%)					
(NI \$ III)	2015	2010	2017	2016	2017	1020	2015	2016	2017	2018	2019	1H20
Revenue	7,248	9,185	9,388	9,183	9,239	4,257	15.4	26.7	2.2	(2.2)	0.6	(3.6)
Gross Profit	6,385	7,919	7,865	7,329	7,566	3,496	14.8	24.0	(0.7)	(6.8)	3.2	(2.4)
Operating Expenses	(4,573)	(5,685)	(5,610)	(4,979)	(5,231)	(2,517)	15.4	24.3	(1.3)	(11.2)	5.0	(1.4)
<b>Operating Profit</b>	1,812	2,234	2,254	2,350	2,335	978	13.3	23.3	0.9	4.2	(0.6)	(4.8)
Non Operating Income/(Loss)	70	78	151	77	105	37	(21.5)	11.8	92.6	(49.2)	36.8	(19.2)
Pretax Income	1,883	2,312	2,405	2,427	2,440	1,015	11.4	22.8	4.0	0.9	0.6	(5.4)
Tax Expenses	(336)	(426)	(471)	(537)	(502)	(206)	10.9	26.8	10.6	14.0	(6.5)	(9.1)
Minority interest	(495)	(590)	(583)	(595)	(630)	(262)	11.5	19.2	(1.3)	2.1	5.9	(3.0)
Net Income to Parent	1,052	1,297	1,352	1,295	1,309	548	11.6	23.3	4.3	(4.2)	1.1	(5.1)
Basic EPS (NT\$)	8.07	9.82	10.03	9.57	9.63	4.02	11.5	21.7	2.1	(4.6)	0.6	(5.4)
Key Financial Ratios (%)												
Gross Margin	88.1	86.2	83.8	79.8	81.9	82.1						
Operating Expense Ratio	63.1	61.9	59.8	54.2	56.6	59.1						
Operating Margin	25.0	24.3	24.0	25.6	25.3	23.0						
Effect Tax Rate	17.8	18.4	19.6	22.1	20.6	20.3						
Net Margin	14.5	14.1	14.4	14.1	14.2	12.9						



# **Five-Year Balance Sheet**

(NITS m)	2015	2016	2017	2018	2019	1H20	YoY (%)					
(NT\$ m)	2015	2010	2017	2010	2017	Inzu	2015	2016	2017	2018	2019	1H20
Total Assets	8,612	9,550	9,892	10,648	11,359	11,733	60.4	10.9	3.6	7.6	6.7	11.4
Cash	1,433	1,899	1,920	2,050	2,146	1,420	4.3	32.6	1.1	6.8	4.7	13.5
AR & NR	97	204	160	171	202	252	(1.9)	111.6	(21.5)	6.8	18.0	(7.9)
Inventories	359	435	492	563	546	663	34.0	21.0	13.1	14.4	(2.9)	21.3
Fixed Assets	5,597	6,084	6,355	5,927	6,454	7,373	170.6	8.7	4.5	(6.7)	8.9	14.0
Total Liabilities	4,393	3,767	3,564	3,715	3,888	4,927	165.9	(14.3)	(5.4)	4.2	4.7	18.4
AP & NP	153	198	323	262	223	269	19.2	29.6	63.2	(18.9)	(15.1)	11.0
Total Borrowing	2,439	1,206	1,022	1,119	1,177	1,196	-	(50.6)	(15.2)	9.5	5.2	97.4
Total Equity	4,220	5,783	6,328	6,933	7,471	6,806	13.5	37.1	9.4	9.6	7.8	6.9
<b>Key Financial Ratios (%)</b>												
A/R Turnover Days	4.8	5.9	7.0	6.5	7.3	5.6						
Inventory Turnover Days	131.0	113.0	109.5	102.4	119.3	71.5						
A/P Turnover Days	58.6	49.9	61.6	56.8	52.2	30.2						
Cash Conversion Days	77.2	69.0	54.9	52.1	74.4	46.8						
ROE (%)	32.1	31.3	27.0	23.7	22.0	19.5						
ROA (%)	15.0	14.3	13.9	12.6	11.9	9.8						
Net debt (cash)/Equity %	23.9	(12.0)	(14.2)	(13.4)	(13.0)	(3.3)						



# **Dividend Payout and Capex**

(NT\$ m)	2014	2015	2016	2017	2018	2019
Net profit	942	1,052	1,297	1,352	1,295	1,309
Cash dividend	690	730	862	903	883	884
DPS (NT\$)	5.3	5.6	6.4	6.7	6.5	6.5
Payout ratio	73.2%	69.4%	65.2%	66.6%	67.9%	67.4%
Cash yield	2.4%	2.6%	3.2%	2.9%	3.0%	3.3%
Capex	187	2,635	736	772	1,116	630

#### Notes:

- 1. The big spike in capex in 2015-2017 is largely due to the investment of 1) Pro-Partner's new headquarter building, 2) the new factory and tourist factory in Pingzhen (Grape King Headquarter), 3) the new factory in Longtan (Grape King Bio-Tech Research Institute), and 4) additional production lines for Grape King Shanghai.
- 2. The capex for 2019 is mainly used for 1) Grape King Bio-Tech Research Institute, and 2) various upgrade and new production lines projects.





Appendix: Industry Trends



# Taiwan health food industry

#### Taiwan's health food industry is growing

Taiwan health food industry continues to be driven by consumers' increasing interest in healthier lifestyles as a cost-effective way to combat ageing and prevent modern illness.

#### (NT\$ bn) Taiwan health food industry (NT\$ bn) 180 160 **CAGR 7.6%** 140 (2003-2019)120 100 80 60 40 20 2003 2008 2009 2010 2012 2013 2014 2017

Source: AC Nielsen

### We keep gaining market share in Taiwan

We have been gaining market share in Taiwan's health food industry and we are also the industry leader in both mushroom-based supplements and probiotics.

### Grape King's market share in Taiwan health food industry

	<u>2013</u>		<u>2019</u>
Taiwan health food	4.90%	<b>→</b>	5.60%
Mushroom	32.06%	<b>→</b>	44.93%
Probiotics	13.89%	<b>→</b>	30.64%
<b>Energy drink</b>	12.23%	<b>→</b>	11.22%

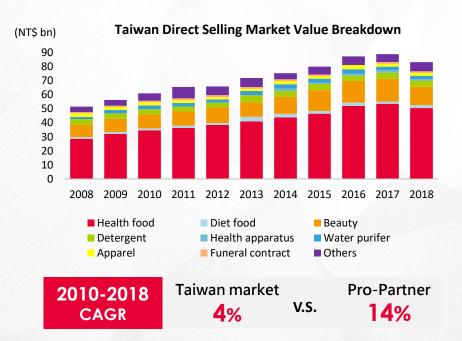
Source: AC Nielsen, Company data



### Taiwan direct selling industry

### Health food takes up ~60% of direct selling industry in Taiwan

According to Taiwan FTC, health food takes up 60% of the direct selling market share, which shows that direct selling is an important channel for health food products.



#### Taiwan direct selling industry is strictly regulated with entry barrier



### Sales incentive system

- 1) Reasonable product price (mark-up on pricing);
- Reasonable compensation structure (distribution of profit)





According to Taiwan's regulation, it is illegal to produce earnings by simply introducing new participants instead of engaging in promotion & selling goods or services. Companies in violation may be subject to imprisonment and/or fines.

#### Pro-Partner is the only domestic direct selling company in Top 10

Top 10 players have high market concentration

Pro-Partner has highest sales per product among top 3 players



	Rank & Market	Member	Sales contribution				
	shares (%)	s ('000)	Per member (NT\$)	Per product (NT\$m)			
Pro-Partner	2 (9.8%)	200	43,300	288.7			
Nu Skin	3 (5.5%)	120	40,000	21.9			
Amway	1 (13.4%)	350	33,857	41.0			



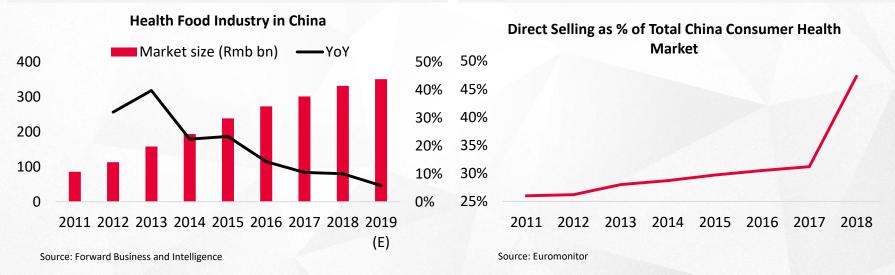
## China health food industry

#### China's health food industry grew 21% CAGR between 2011-2018

China's health food industry mainly driven by economic growth, disposable income, and rising health awareness. The industry has been growing for the past 7 years.

### China direct selling has significant growth from 2011-2018

Direct selling has become an important distribution channel as sales from direct selling has grown from 26% in 2011 to 47% in 2018.



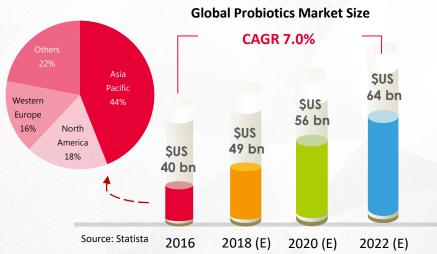
Despite the latest Administrative Measure of Health Food Registration and Filing having streamlined the certification process for vitamins and minerals, other products still need to go through the "Blue Hat" certification process by the CFDA.



## China health food industry

#### Global probiotics market is still growing

According to Statista, global probiotics market has reached US\$40 bn with Asia Pacific region being the largest of all. The market is still increasing and is estimated to grow 7.0% CAGR between 2016-2022.



<sup>\*</sup>Notes: Global probiotics market includes probiotics supplement, probiotic yoghurt, and sour milk products.

### Grape King is the 7th largest distributor globally

We are ranked as the 7<sup>th</sup> largest probiotics supplement company globally, this also makes us the largest player in Greater China. Grape King is known for its capability in developing different strains of probiotics that target different health benefits.

Rank	Company	Brand	
1	P&G	Align	align
2	SANOFI	Enterogermina	Enterogramma
3	大正製業	Shin Biofermin S	EURP MANAGEM
7	新萄王生技 GRAPE KING BIO	Probiotics & Prebiotics > Super 13 Probiotics & Prebiotic	CS Res

Source: Euromonitor

### "

# China probiotics market

#### China probiotics market is expected to reach Rmb 85 bn in 2020

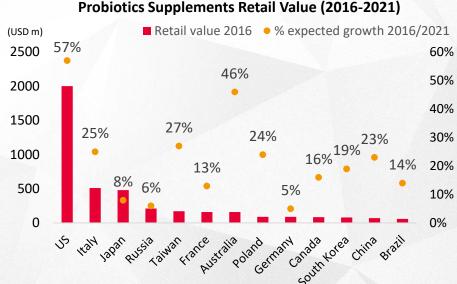
China's probiotic consumption remains at a relatively early stage and the supply is mostly dependent on import. According to ASKCI, China probiotics market is forecasted to reach RMB 85 bn dollars by 2020.

### Taiwan and China probiotic supplement market are expected

According to Euromonitor, both Taiwan and China's probiotic supplement market are expected to deliver 27% and 23% of growth in 2016-2021, respectively.

### China Probiotics Market (2014-2020) (Rmb bn) 100 85 80 60 42 40 20 0 2014 2015 2018(E) 2019(E) 2020(E) 2016 2017 \*Notes: China probiotics market includes probiotics supplement, probiotic Source: ASKCI

yoghurt, and sour milk products.



Source: Euromonitor

