

Grape King Bio(1707 TT) Investor Presentation

April 2023

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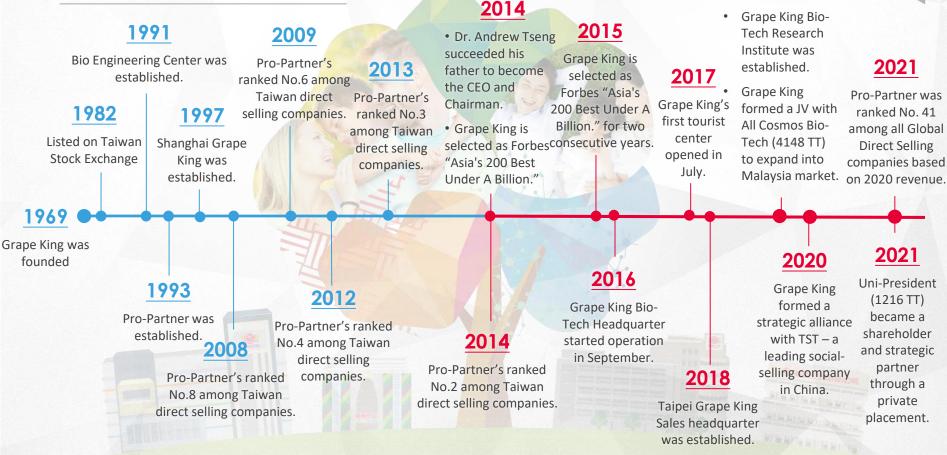
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Company Profile

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[•] Company Milestones



2019

Company Overview : Three core business units



1. Grape King Taiwan (Parent Co) Taiwan own brand & global OEM & ODM

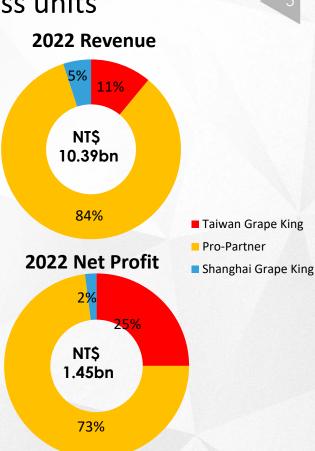
Locus of all key ingredient design, formulation, and production for the whole Group.

2. Pro-Partner (60%-own) Taiwan direct selling distribution

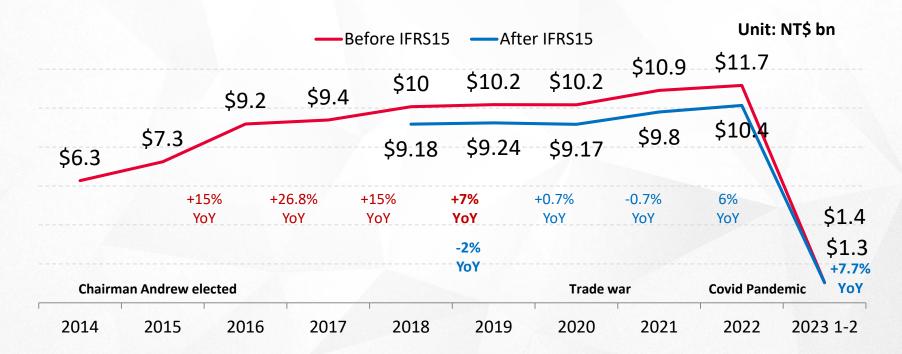
A differentiated distribution channel with products sold through direct-selling by members under the Pro-Partner brand.

3. Grape King Shanghai (100%-own) China OEM & ODM

Our manufacturing in China that focuses on OEM and ODM for domestic and global health food companies.



Consistent Organic Revenue Growth





ODM Key Growth Driver

Grape King Taiwan ODM Sales



Botanical Drug Submitted to USFDA

- Antrodia is a traditional Chinese mushroom unique to Taiwan, know for its liver protection and cancers fighting benefits.
- Grape King Bio has been researching Antrodia for more than 20 years, with various health food supplements already being sold in Taiwan .
- Our new botanical drug "GKAC" (based on Antrodia camphorata mycelium, 100% exclusive to GKB) has been submitted to the US Food and Drug Administration (USFDA) for a Phase II clinical trial review (IND) for nonalcoholic steatohepatitis (NASH) in humans.
- Key components were found in clinical pre-experiments, which can significantly improve liver function in patients with non-alcoholic fatty liver disease (NAFLD). This disease is the initial stage of the development of liver disease such as steatohepatitis (NASH), cirrhosis, and hepatocellular carcinoma (i.e. liver cancer).
- If our botanical is drug is passed by USFDA, it will be the first drug of its kind to treat non-alcoholic fatty liver disease (NAFLD).

Going Global

Pro-Partner

- Pro-Partner will be heading to Malaysia as part of their expansion to overseas markets
- Malaysia has a well regulated and accepting MLM market
- 5 products have been submitted for MAL certification
- Sales are expected to start at the end of 2023



- Working with multinational clients we have been developing new products for ASEAN markets
- We are in discussions with European clients to supply probiotic products
- GKB (Malaysia) established in 2018, selling products to the Malaysian and neighboring countries.







Our Sustainability Progress



PURPOSE-LED BRAND

20%

of our revenues are aligned with United Nation's (UN) Sustainable Development Goals (SDGs)

CLEANER PLANET

of CO2e of carbon emission reduced in 2021

FAIRER SOCIETY

815hrs

service hours were invested in community investment projects in 2021

STRONGER STEWARDSHIP

2021

33%

Of Board independence is expected in the coming Board election



Adopted SASB indicators for ESG communications with investors. We have also added TCFD



Of renewable energy usage by 2035 (15% by 2030)

NT\$1.38mn

invested in employee health management and health promotion

42%

of female board members expected in the coming Board election, higher than TWSE average of 13.4%

Delivering on ESG Scores



Published by IR Platform website - Sept 2022



ESG Risk Rating of 19.11, **ranked no. 5** in Global Personal Product companies



Top 35% of all global companies, and the top scoring supplier of our ODM client



Top 5% among all TWSE companies in 2020 Corporate Governance Assessment

Our Vision

"To become a global leading health and wellness company that promotes a healthier living and a more sustainable future

Gur Core Competence



- ✓ We are a leading health food manufacturer in Greater China, specializing in probiotics, mushroom and other herbal-based supplements. We command No. 1 position in probiotics and medicinal mushrooms supplements with 31% and 45% market share, respectively in 2020.
- We operate the second largest direct-selling company Pro-Partner in Taiwan (2021 market share: 8.3%).
- ✓ Approximately 50 OEM/raw materials customers in Taiwan.





- We are one of the few health food companies in Taiwan that possess the capability to produce our own raw materials, manufacture products and distribute through own brands and channels.
- Our expertise in raw materials allow us to develop health supplements serving different benefits.
 Therefore, many of our products are TFDA approved for different health benefits.
- We are also a frequent winner of major international conventions/competitions in respect to new product design/concept.





- ✓ We have delivered a solid earnings during 2008-2021 (CAGR of 19%/average ROE 25%).
- We have maintained more than 60% dividend payout in the past five years.
- On the back of a growing health and wellness market in Asia, we strive to deliver double digit topline growth through different growth catalysts from our individual business unit.

Our Growth Strategies for Three Key Businesses

Key Objectives

Grape King Taiwan

- Market share gain
- Expanding through new adjacencies
- Accelerate overseas ODM & raw materials businesses

Pro-Partner

- Unlock growth ceiling
- Improving demand forecast,
- sales visibility, and products time to market

Grape King Shanghai

- Clients diversification
- Prepping for the probiotics boom

Levers

- Market share gain through products upgrade and deeper channels penetration
- Business expansion through penetrating new product categories
- Continue to promote Grape King's raw material and R&D capabilities in probiotics and medicinal mushrooms.
- Accelerate new product launches from only 1-2 new products to 3-5 products per year.
- ✓ Focus on growing younger members.
- Duplicate Taiwan success in new geographies
- Cultivate 10 new customers with the potential of each contributing Rmb 10mn sales per annum
- ✓ Develop non-direct/WeChat customers
- Capture more business opportunities through local strategic partnerships and alliances

Sustainable topline and bottomline growth



02

Grape King Biotech Research Institute Product Innovation backed by Science





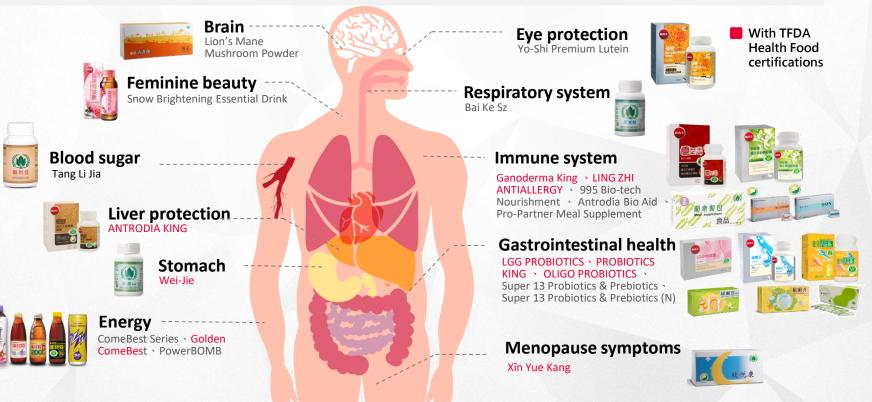






Competitive Strengths - Strong Products Capabilities

We acquired more than 186 patents and published over 117 research papers. Also, we acquired more than 10 TFDA Health Food certifications on our products.



2015~2022 : 21 countries, 198 awards



Our Sustainability Progress



PURPOSE-LED BRAND

72%

of our revenues are aligned with United Nation's (UN) Sustainable Development Goals (SDGs)



Adopted SASB indicators for ESG communications with investors. We have also added TCFD

CLEANER PLANET

475kg

of CO2e of carbon emission reduced in 2021

RE 100 100%

Of renewable energy usage by 2035 (15% by 2030)

FAIRER SOCIETY

815hrs

service hours were invested in community investment projects in 2021

NT\$1.38mn

invested in employee health management and health promotion

STRONGER STEWARDSHIP

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Of Board independence is expected in the coming Board election

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Third-Party ESG Credentials



Top 5% among all TWSE companies in 2020 Corporate Governance Assessment SUSTAINALYTICS ESG Risk Rating of 20.78, ranked no. 5 in Global Personal Product companies BRONZE ecovadis Sustainability Rating

2021

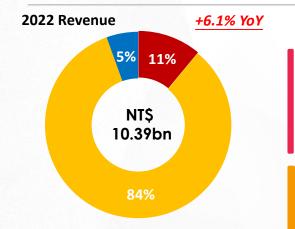
Top 35% of all global companies, and the top scoring supplier of our ODM client



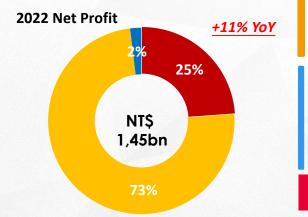
Financial Performance

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Revenue Breakdown (2022 vs. 2021)



Grape King TW Pro-Partner Grape King SH



1. Grape King Taiwan NT\$ 1,104mn (+ 21% YoY)

Strong orders from existing and new ODM business. Own brand products also performed well, particularly the drinks.

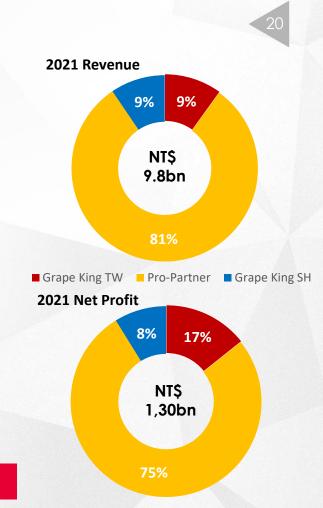
2. Pro-Partner NT\$ 8,727mn (+ 9% YoY)

Enhanced concept of health care due to the pandemic benefiting the mushroom products along with the new launched products to drive the overall sales growth.

3. Grape King Shanghai NT\$ 560mn (- 37% YoY)

The recovery of China consumption was heavily impacted by the pandemic.

2022 EPS NT\$9.84, +11.4% YoY



<u>•• Five-Year Income Statement</u>

(NT\$ m)	2017	2019	2010	2020	2021	2022	YoY (%)					
(11311)	2017	2018	2019	2020	2021	2022	2017	2018	2019	2020	2021	2022
Revenue	9,388	9,183	9,239	9,168	9,798	10,391	2.2	(2.2)	0.6	(0.8)	6.9	6.1
Gross Profit	7,865	7,329	7,566	7,537	7,855	8,481	(0.7)	(6.8)	3.2	(0.4)	4.2	8.0
Operating Expenses	(5,610)	(4,979)	(5,231)	(5,232)	(5,543)	(5,929)	(1.3)	(11.2)	5.0	0.0	5.9	7.0
Operating Profit	2,254	2,350	2,335	2,305	2,312	2,552	0.9	4.2	(0.6)	(1.3)	0.3	10.4
Non Operating Income/(Loss)	151	77	105	73	103	136	92.6	(49.2)	36.8	(30.2)	41.1	31.8
Pretax Income	2,405	2,427	2,440	2,378	2,415	2,688	4.0	0.9	0.6	(2.5)	1.6	11.3
Tax Expenses	(471)	(537)	(502)	(483)	(467)	(518)	10.6	14.0	(6.5)	(3.7)	(3.3)	11.0
Minority Interest	(583)	(595)	(630)	(623)	(647)	(713)	(1.3)	2.1	5.9	(1.1)	3.9	10.0
Net income to Parent	1,352	1,295	1,309	1,272	1,300	1,457	4.3	(4.2)	1.1	(2.8)	2.2	12.0
Basic EPS (NT\$)	10.03	9.57	9.63	9.34	8.81	9.84	2.1	(4.6)	0.6	(3.0)	(5.7)	11.7
Key Financial Ratios (%)												
Gross Margin	83.8	79.8	81.9	82.2	80.2	81.6						
Operating Expense Ratio	59.8	54.2	56.6	57.1	56.6	57.1						
Operating Margin	24.0	25.6	25.3	25.1	23.6	24.6						
Effective Tax Rate	19.6	22.1	20.6	20.3	19.3	19.3						
Net Margin	14.4	14.1	14.2	13.9	19.9	20.9						

Five-Year Income Statement

(NT\$ m)	2017	2018	8 2019 2020	2020	2021	2022	YoY (%)					
(11311)	2017	2010	2017	2020	2021	2022	2017	2018	2019	2020	2021	2022
Total Assets	9,892	10,648	11,359	13,104	14,061	15,053	3.6	7.6	6.7	15.4	7.3	7.1
Cash	1,920	2,050	2,146	2,927	3,635	4,673	1.1	6.8	4.7	36.4	24.2	28.6
AR & NR	160	171	202	202	301	270	(21.5)	6.8	18.0	(0.2)	49.0	(10.3)
Inventories	492	563	546	689	719	688	13.1	14.4	(2.9)	26.2	4.4	(4.3)
Fixed Assets	6,355	5,927	6,454	7,308	7,208	7,360	4.5	(6.7)	8.9	13.2	(1.4)	2.1
Total Liabilities	3,564	3,715	3,888	5,126	3,632	3,912	(5.4)	4.2	4.7	31.8	(29.2)	7.7
AP & NP	323	262	223	255	269	294	63.2	(18.9)	(15.1)	14.7	5.5	9.3
Total Borrowing	1,022	1,119	1,177	1,921	94	0	(15.2)	9.5	5.2	63.3	(95.1)	(100.0)
Total Equity	6,328	6,933	7,471	7,978	10,429	11,141	9.4	9.6	7.8	6.8	30.7	6.8
Total Financial Ratios (%)												
A/R Turnover Days	7.0	6.5	7.3	7.9	9.5	10.1						
Inventory Turnover Days	109.5	102.4	119.3	136.4	135.2	139.8						
A/P Turnover Days	61.6	56.8	52.2	52.7	49.3	53.8						
Cash Conversion	54.9	52.1	74.4	91.6	95.4	96.1						
ROE (%)	27.0	23.7	22.0	19.9	21.2	20.1						
ROA (%)	13.9	12.6	11.9	10.4	14.4	14.9						
Net debt (cash)/Equity %	(14.2)	(13.4)	(13.0)	(12.6)	(34.0)	(41.9)						

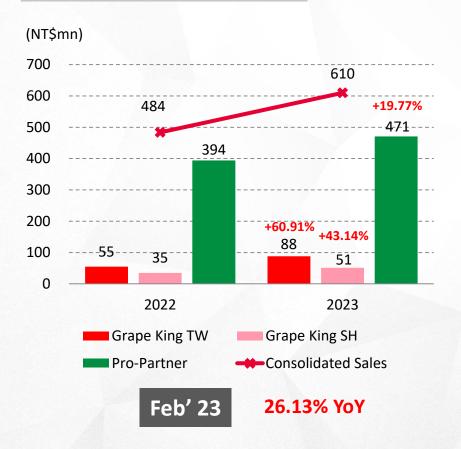
Dividend Payout and Capex

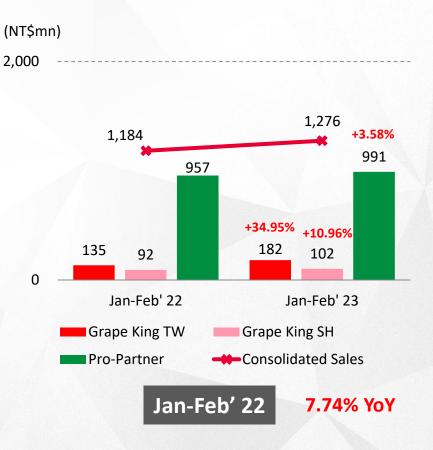
(NT\$ m)	2016	2017	2018	2019	2020	2021	2022
Net Profit	1,297	1,352	1,295	1,309	1,272	1,300	1,457
Cash Dividend	862	903	883	884	948	904	1,022
DPS (NT\$)	6.4	6.7	6.5	6.5	6.4	6.1	6.9
Payout Ratio	65.2%	66.6%	67.9%	67.4%	68.5%	69.2%	70.1%
EPS	9.82	10.03	9.57	9.63	9.34	8.81	9.84
Capex	736	772	1,116	630	1,214	1,481	1,005

Notes:

- 1. The big spike in capex in 2015-2017 is largely due to the investment of 1) Pro-Partner's new headquarter building, 2) the new factory and tourist factory in Pingzhen (Grape King Headquarter), 3) the new factory in Longtan (Grape King Bio-Tech Research Institute), and 4) additional production lines for Grape King Shanghai.
- 2. The capex for 2022&2021 is mainly used for building of the new Pingzhen plant for new production facilities.
- 3. On January 14, 2021 the Company increased cash capital by issuing ordinary shares through private placement with Uni-President Enterprise Co., Ltd. The Company resolved to offer for subscription and issued 11,851 thousand ordinary shares of the Company.

⁴⁴ Revenue Overview (Jan-Feb 2022)





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Industry Trends

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Taiwan Health Food Industry

Taiwanese Takes Nutraceuticals Post-Pandemic are 4 Times Greater than Americans

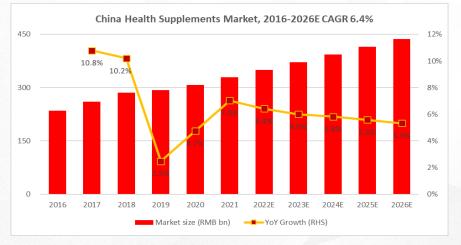
- The annual consumptions of health food in Taipei Metropolis is TWD 21,000 (USD 700)/people in average, which is 3.7X comparing to the spending of TWD 4,400 (USD 147) in the US.
- Statistics showed that 74% of Taipei Metropolis people takes Nutraceuticals, comparing to 80% of people in the US.

Taipei Metropolis						
1	Vitamin B Group	42%				
2	Probiotic	41%				
3	Lutein	32%				
4	Vitamin C	24%				
5	Fish Oil	19%				
6	Multivitamins	18%				
7	Vitamin D	13%				
8	Chicken Essence	7%				
9	Lactic Acid Bacteria	7%				
10	Collagen	5%				
11	Turmeric	5%				



China's Health Food Industry Grew 6.4% CAGR Between 2016-2026

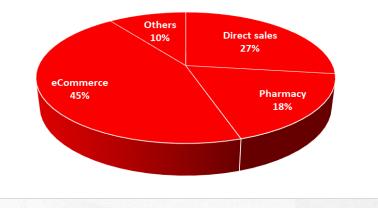
Overall, there is no brand that can monopolize the market in China's health supplement market. In 2021, the top 15 brands only occupied 32.8% of the market share, and no brand can own more than 10% of the market.



China Direct Selling Continues to Play an Important Role

Direct selling remains as an important distribution channel in China despite that the e-commerce become popular over the recent years.

2021 Sales Distribution of Health Products in China by Channels



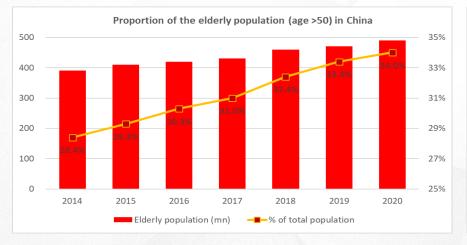
Source: Euromonitor

Source: Euromonitor

Despite the latest Administrative Measure of Health Food Registration and Filing having streamlined the certification process for vitamins and minerals, other products still need to go through the "Blue Hat" certification process by the CFDA.

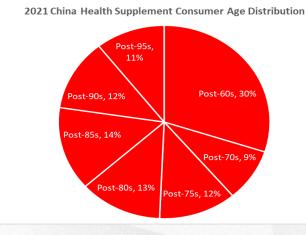
China's Aging Society Reached 7.18 Trillions Population

According to iiMedia Research, the market size of China's health supplements for seniors accounting for more than 50% of the overall market size. In recent years, the market of health supplements for seniors has maintained a rapid growth rate, with a CAGR of 13% from 2014 to 2020.



2021 China Health Supplement Consumer Age Distributions

China elderly group remain the largest consumption group for health supplement. However, we are seeing consumer age are lowering as more health supplement products are being introduced.



Source: iiMedia Research

Source: iResearch

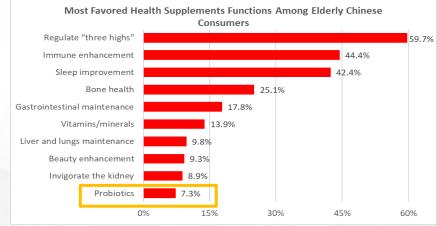
China Herbal/Traditional Products Market Continue to Grow

The increasing demand of the China herbal and traditional products may be beneficial to Grape King's product sales.



Most Favored Health Supplement Among Elderly Chinese

According to iResearch's survey, the core functional requirement of the elderly people is to help regulate the "three highs," despite that Probiotics products are more popular among younger generation, we are seeing elderly demand also picking up.

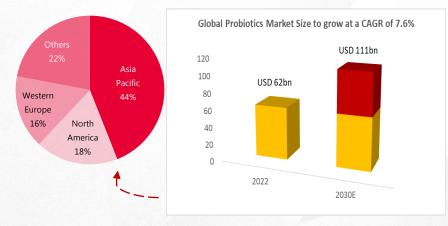


Source: Euromonitor

Source: iResearch

Global Probiotics Market is Still Growing

According to Research and Market, global probiotics market is expecting to reach US\$62 bn with Asia Pacific region being the largest of all. The market is still increasing and is estimated to grow 7.6% CAGR between 2016-2022.



Source: Research & Market

*Notes: Global probiotics market includes probiotics supplement, probiotic yoghurt, and sour milk products.

Grape King is the 7th Largest Distributor globally

We are ranked as the 7th largest probiotics supplement company globally, this also makes us the largest player in Greater China. Grape King is known for its capability in developing different strains of probiotics that target different health benefits.



Super 13 Probiotics & Prebiotics

Source: Euromonitor

China Probiotic Market

Probiotics Demand Remains Popular within Young and Middle-Aged Women





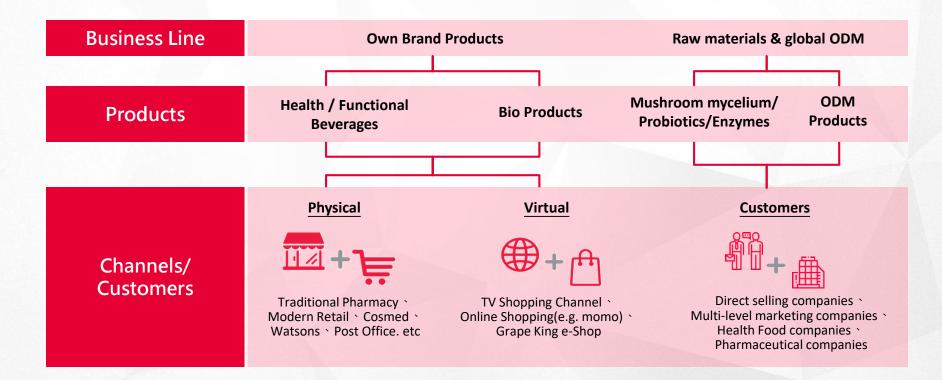
Functional needs of young and middle-aged women in purchasing health supplements

	for parents	for themselves	for kids	for partners	
Top 1	immune	vitamins/minerals	immune	immune	
Top 1	enhancement	vitamins/minerais	enhancement	enhancement	
Top 2	regulation of 3 highs	immune	bone health	vitamins/minerals	
100 2	regulation of 3 highs	enhancement	bone nearm		
Тор 3	bone health	beauty	probiotics	sleep	
		enhancement	proviotioo	improvement	
Тор 4	sleep improvement	sleep improvement	vitamins/minerals	kidney health	
Top 5	vitamins/minerals	probiotics	growth	bone health	
1000		problotics	improvement		

Source: iResearch 2021

1. Grape King Taiwan

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Consumer Purchasing Power Continues to Grow

Spendings on buying health food for wellness increased YoY.



NT\$6,200/person/year

Average unit price increased by 9%



I am worn out:

eye care, relieve fatigue, gastrointestinal function, help digestion and absorption, improve immunity



Caring for the elderly:

nutrition, exercise, joints, calcium



Link health and beauty:

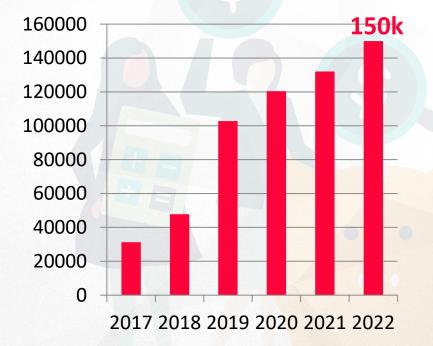
nutrition, exercise, weight loss, intimate care, skin care

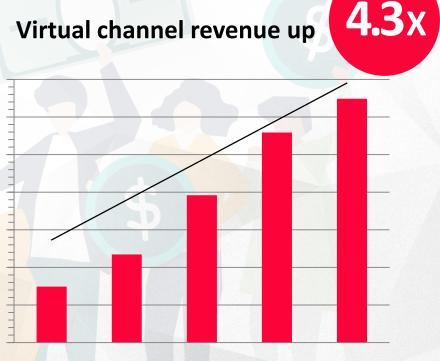
(Kantar world panel, 2021)



66 Own Brand Revenue from Virtual Channels

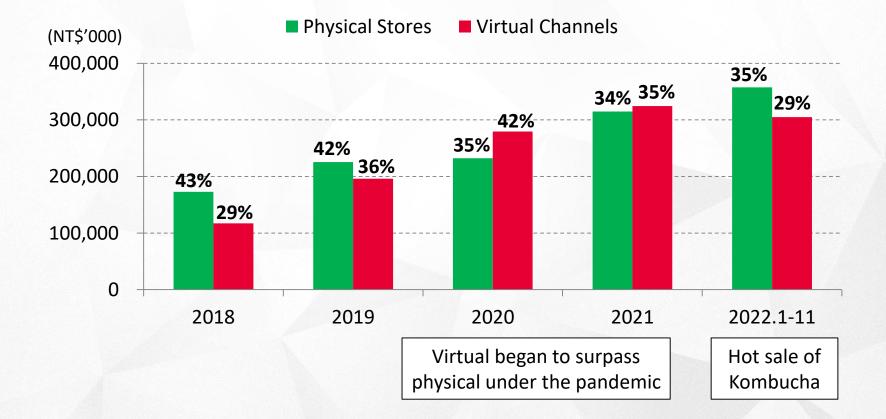
Total members exceeded 150,000





2017 2018 2019 2020 2021

⁴⁴ Own Brand Revenue Contributions – Physical vs. Virtual





"

2. Pro-Partner



Pro-Partner Overview

4 key numbers of Pro-Partner

- Largest local direct selling company in Taiwan based on revenue.
- One of the fastest growing direct selling companies in Taiwan (15% sales CAGR from 2008 to 2020)
- Second largest overall direct selling company in Taiwan. (2021 market share: 8%)

43 Health and Beauty products for the whole family

• No. 41 in the worldwide direct selling company rankings for 2021

(Source: 2021 DSN Global 100- based on 2020 revenues)



Sales (NT\$)

Bai Yi Jie (toothpaste)



Grape King's Lactobacillus pentosus GK4

- → Inhibit 13 kinds of oral bacteria & Prevent cavities
- Xylitol
 - \rightarrow Anti-plaque

• Sodium fluoride

- → Prevent enamel erosion
- Mint
 - \rightarrow Sooth teeth

Hi Spray (oral spray)

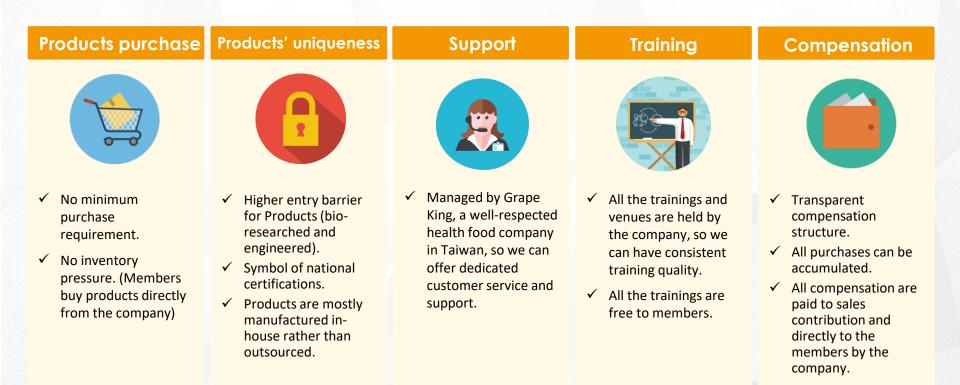
- Grape King's Lactobacillus pentosus GK4
 - → Inhibit 13 kinds of oral bacteria & Prevent cavities

Infe Spray Anna

清新國黨

- Sorbitol → Anti-plaque
- Thyme → Freshen breath
- Mint → Sooth teeth

How is Pro-Partner different from other direct selling companies?





"

3. Grape King Shanghai



Grape King Shanghai Overview

- Established in 1994, Grape King Shanghai was initially targeted as the production base for Grape King's own brand products in China.
- A change in strategy steered by the new management to an OEM/ODM model has reversed several years of losses and turned the operation profitable.
- We see tremendous growth potential for Grape King Shanghai as it continues to acquire more ODM clients locally in China.





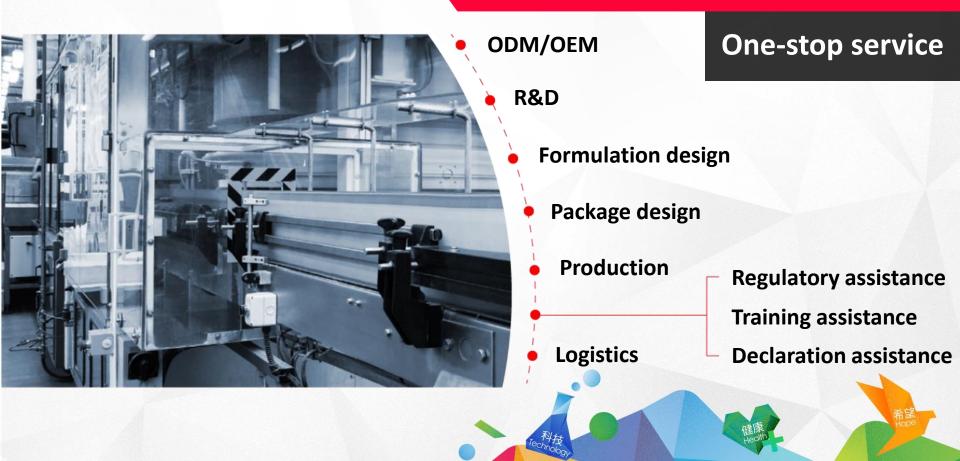




*In 2019, the overall demand was impacted by China government' s tightening on direct-selling and healthcare industry & in 2020 the China consumption recovery has been softer-than-expected under the pandemic. General foods PKL Health Beauty Energy supplements drinks supplements drinks drink



One-stop OEM Service Platform



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⁶⁶ Customers of Grape King Shanghai



OEM Products of Grape King Shanghai



⁴⁴ Own Brands of Grape King Shanghai

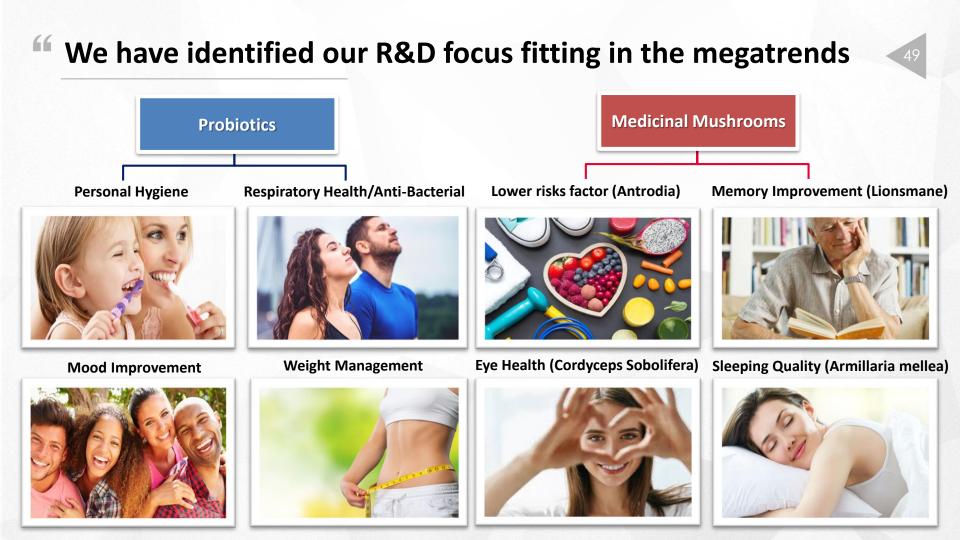


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Our Goals and Strategies

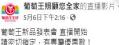
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50% of Grape King's marketing spend are in **Digital** in 2021





Leading to strong growth from our virtual channels

89408 417 IBM AMAG 3-28 8940



Grape King Taiwan's revenue from virtual channels grew by **21%** in 1-3Q21 and accounted **~50%*** of total revenue.

*Not including ODM revenue

Growing on Giant's Shoulder



Food safety enhancement

Taiwan/overseas mutual OEM production



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Thank You

For more information, please visit our company website at www.grapeking.com.tw

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